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Table of contents

Section 1	Achievement Highlights	3
Section 2	Projects Development and Strategic Land Bank	13
Section 3	Financial Highlights	27
Section 4	Strategy Going Forward	32
Section 5	Sustainability Achievement	34
Appendix	Supporting asset details	37



Key Highlights – 9M2025

Financial

- √ 9M2025 revenue reached Rp5.1 trillion (approximately US\$306.8 million), driven by a 15% growth in mall revenue.
- ✓ EBITDA stood at Rp2.7 trillion (US\$164.1 million), maintaining a solid 54% margin, supported by recurring EBITDA contribution of 84%.
- √ Consistently strong profitability, with net income margin at 44% ¹



Sustainability

- ✓ In August 2025, the installation of solar panel in Four Points Kuta has finished and is now running with capacity of 157.2 kWp (262 panels).
- ✓ Up to September 2025, all solar panels installed are running at a total capacity of 1,875.81 kWp with total CO2 avoidance of 1,361 ton CO2 per year.



Hospitality Update

✓ Aloft Surabaya Pakuwon City, part of Superblock Pakuwon City Mall, was officially inaugurated on August 22 2025. The hotel features 233 guest rooms, meeting rooms, lounge and all day dining.



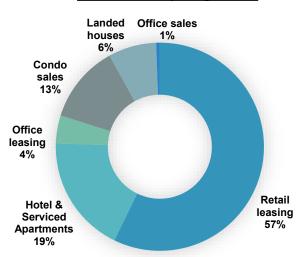
✓ Four Points Bekasi, part of Superblock Pakuwon Mall Bekasi, was officially inaugurated on September 22, 2025. The hotel features 242 guest rooms, ballroom, lounge, meeting rooms and all day dining.



✓ With the opening of both hotels, Pakuwon now manages 2,907 guest rooms across 10 hotels and 2 serviced apartments nationwide.

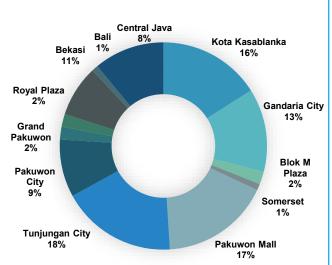
Results Breakdown - 9M2025

Revenue by segment



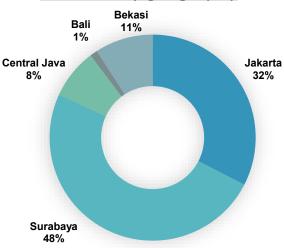
- 80% recurring revenue
- PWON consistently expands its recurring income portfolio to reinforce stability.

Revenue by project



- Surabaya: highest proportion of revenue from Pakuwon Mall and Tunjungan City
- Jakarta: highest proportion of revenue from Kota Kasablanka

Revenue by geography



- Geographically, PWON continues to leverage on revenue from Surabaya and Jakarta properties while expanding the base to Central Java, Bali and Bekasi
- PWON is strategically broadening its revenue footprint to Semarang and Batam.

Recurring Operation Highlights

Malls and hotels remain the primary revenue drivers.



A brief explanation of the growth:

- Retail leasing grew 15% due to increase in occupancy, average rental revenue and the opening of Pakuwon Mall Bekasi.
- Hotel & service apartments revenue was slightly lower by 2%, mainly due to food & beverage revenue
- Office leasing revenue fell by 23% due to lower occupancy.







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Retail: High Quality Mall Portfolio

Minimum lease termination keeping PWON malls highly occupied with prominent tenants

Historical Occupancy

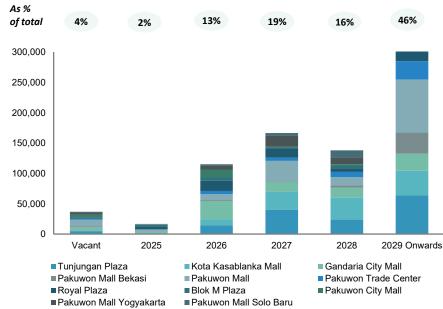
	Occupancy	2021	2022	2023	2024	3Q 2025
.eg	Kota Kasablanka Mall (116k sqm)	99%	100%	99%	100%	100%
Jakarta	Gandaria City Mall (100k sqm)	90%	96%	95%	96%	94%
Ť	Blok M Plaza (31k sqm)	88%	92%	92%	95%	99%
Greater Jakarta	Pakuwon Mall Bekasi (45k sqm)	_	_	_	94%⁵	94%
	Tunjungan Plaza (149k sqm)	91%	94%	92%	97%	97%
ıya	Pakuwon Mall (156k sqm)	89%	94%	94%	94%	93%
Surabaya	Pakuwon Trade Center (46k sqm¹)	87%	90%	92%	94%	96%
S	Royal Plaza (53k sqm²)	90%	95%	96%	97%	98%
	Pakuwon City Mall (50k sqm⁴)	74%	80%	76%	87%	91%
Central Java	Pakuwon Mall Yogyakarta (70k sqm)	65% ³	90%³	91%	94%	94%
Cen	Pakuwon Mall Solo Baru (33k sqm)	89%	83% ³	90%³	95%	97%

- Pakuwon Trade Center NLA excludes sold area of 5,467 sgm
- . Royal Plaza NLA excludes sold area of 15,226 sqm
- 3. Under refurbishment

Notes:

- 4. Pakuwon City Mall 3 opened on 23 October 2024
- Pakuwon Mall Bekasi opened on 22 November 2024

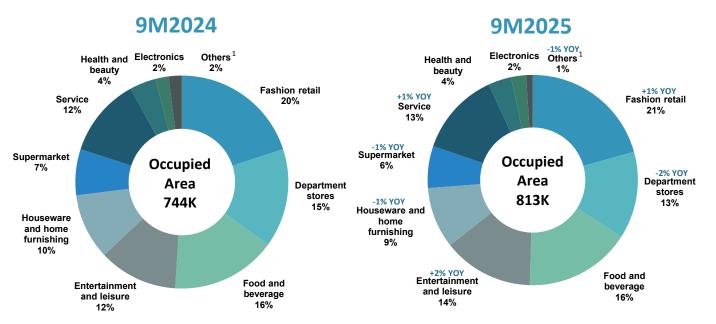
Lease Expiry Profile (NLA breakdown)



Retail: Well-diversified Tenant Base

Diverse and attractive tenants supporting PWON malls as lifestyle destination

Retail mall tenant base breakdown by leased area (%)



Top 3 Additions in 9M 2025

Classification	sqm
Entertainment and Leisure	21,4k
Fashion Retail	15,8k
Food & Beverage	15,5k

Office Operational Highlights

Integrated concept within the superblock to best support work-life balance

	Occupancy	2021	2022	2023	2024	3Q 2025
	Kota Kasablanka Office 88 (57k sqm)	93%	91%	93%	93%	92%
ırta	Prudential Center (32k sqm)	70%	73%	79%	86%	91%
Jakarta	Pakuwon Tower Jakarta (80k sqm)	47%	50%	53%	30%	34%
	Gandaria 8 (58k sqm)	99%	97%	99%	98%	98%
рауа	Pakuwon Center Surabaya (20k sqm)	75%	78%	79%	78%	80%
Surabaya	Pakuwon Tower Surabaya (41k sqm)	45%	45%	63%	66%	67%

Major office tenants:





































Hotel Operational Highlights

Leading brands in hospitality driving the Revpar high

Revpa	r (Rp '000/room/day)	2021	2022	2023	2024	3Q 2025	3Q 2024	% Chg
Jakarta	Somerset Berlian Jakarta	415	530	589	630	579	632	-8%
Jak	Sheraton Grand Jakarta	443	917	1,101	1,210	1,211	1,171	3%
Greater Jakarta	Fairfield Bekasi ³	-	-	-	-	309	-	100%
Greater	Four Points Bekasi ⁵	-	-	-	-	193	-	100%
	Sheraton Surabaya	347	619	737	801	736	745	-1%
	Four Points Tunjungan Plaza	329	594	757	842	811	796	2%
Surabaya	Four Points Pakuwon Indah	283	585	789	921	875	880	-1%
Sura	The Westin	438	859	1,078	1,295	1,261	1,238	2%
	Ascott Waterplace	550	722	747	829	762	818	-7%
	Aloft Pakuwon City ⁴	-	-	-	-	512	-	100%
Central Java	Marriott Yogyakarta ¹	360	749	901	957	956	903	6%
Bali	Four Points Bali, Kuta ²	_	_	661	866	958	854	12%

Hotel brands:

THE WESTIN SURABAYA



- Acquired on 25 November 2020
- 2 Acquired on 10 March 2023
- Fairfield by Marriott Bekasi opened on 18 April 2025
- Aloft Surabaya Pakuwon City opened on 22 August 2025
- 5 Four Points Bekasi opened on 22 September 2025



HOTELS







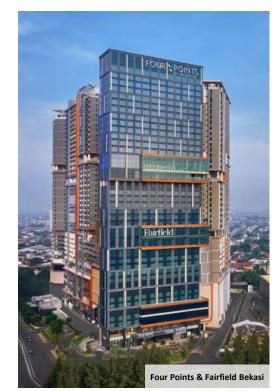
IAKARTA

MARRIOTT









Residential Pre-sales

Total pre-sales in 9M 2025 were Rp 903bn, which was supported by government incentives



■ VAT Incentive

	_					
Superblock / Township	Project name	Segment	GSA (sqm)	% Sold	Progress update	Handover Schedule
	Angelo	Condo	36.9k	99%	Completed	2018
Kota Kasablanka	Bella Chianti	Condo Condo	36.8k 47.3k	100% 100%	Completed Completed	2018 2019
	Pakuwon Tower	Office	31.6k	26% ²	Completed	2019
Pakuwon Residences Bekasi	Amor Bella	Condo Condo	24.1k 25.9k	91% 43%	Completed Completed	2024 2024
	Dolce Vista	Condo	24.0k	16%	Final Stage	2026
	Pakuwon Center	Office	10.4k	97%²	Completed	2018
Tunjungan City	One Icon	Condo	57.8k	87%	Completed	2018
	Pakuwon Tower	Office	27.7k	44% ²	Completed	2019
Pakuwon City	Amor	Condo	48.5k	98%	Completed	2021
- unawon city	Bella	Condo	31.2k	70%	Completed	2024
	Anderson	Condo	57.1k	97%	Completed	2018
	Benson	Condo	53.7k	100%	Completed	2020
Pakuwon Mall	La Viz	Condo	32.2k	98%	Completed	2021
	Clayson	Condo	57.5k	30%	Foundation	2027
	Lancaster	Condo	33.8k	38%	Foundation	2027
Source: Company data as of Sent 30, 2025						

Source: Company data as of Sept 30, 2025

- 1 VAT incentives from the regulatory

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2 As % of saleable area, excluding approximately 50-60% of area set aside for lease

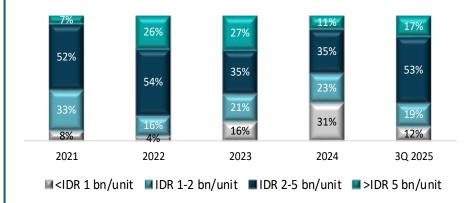
Mortgage Strongly Supported Presales

Presales per Payment Method



Attractive interest rate and easier approval by Banks supported the high proportion of sales with mortgage

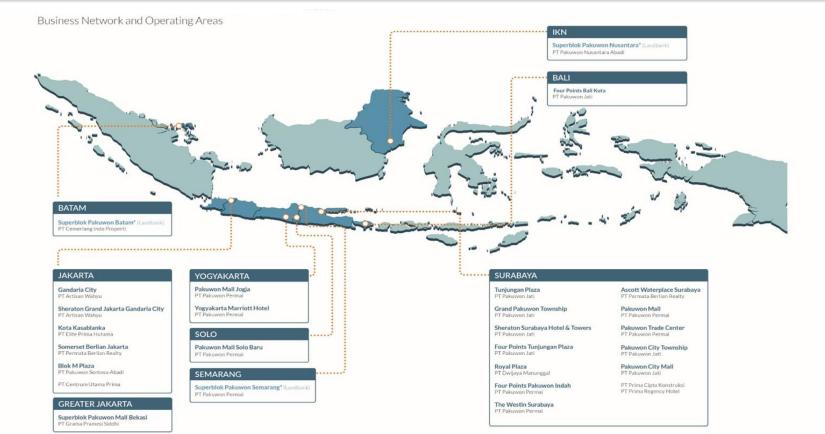
Presales per Unit Price

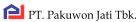


Presales were strongly driven by lower-middle to upper-middle income acquiring units from Rp2bn to Rp5bn



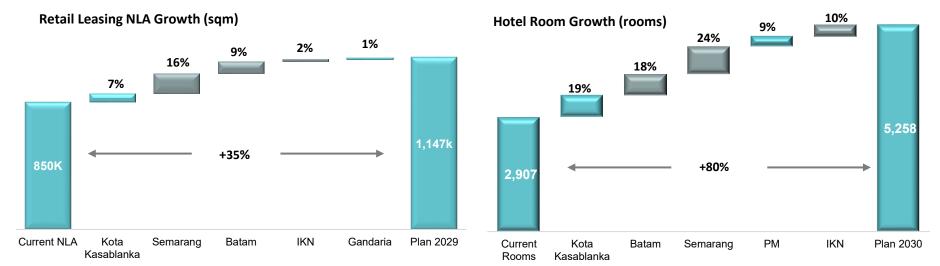
Geographically Diversified Portfolio



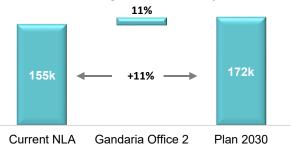


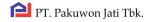
Assets Growth

Continue expanding organically to bolster income growth

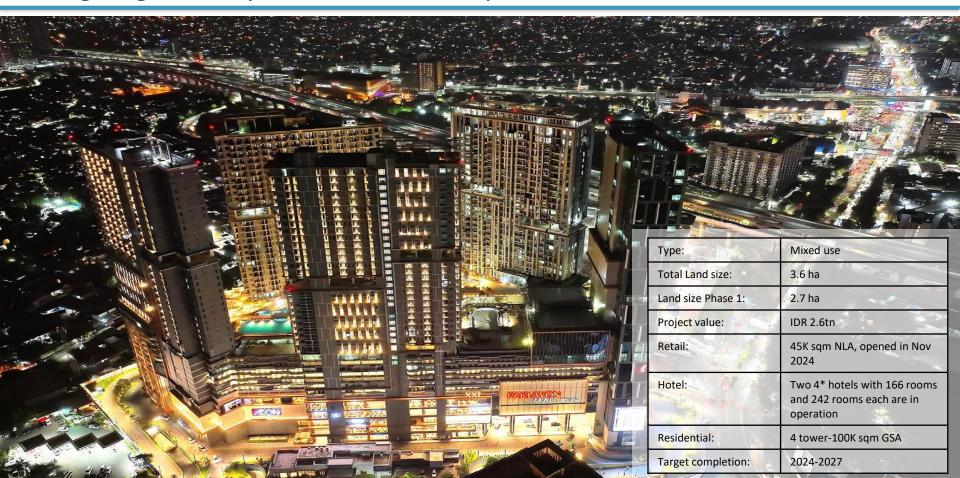


Office Leasing NLA Growth (sqm)

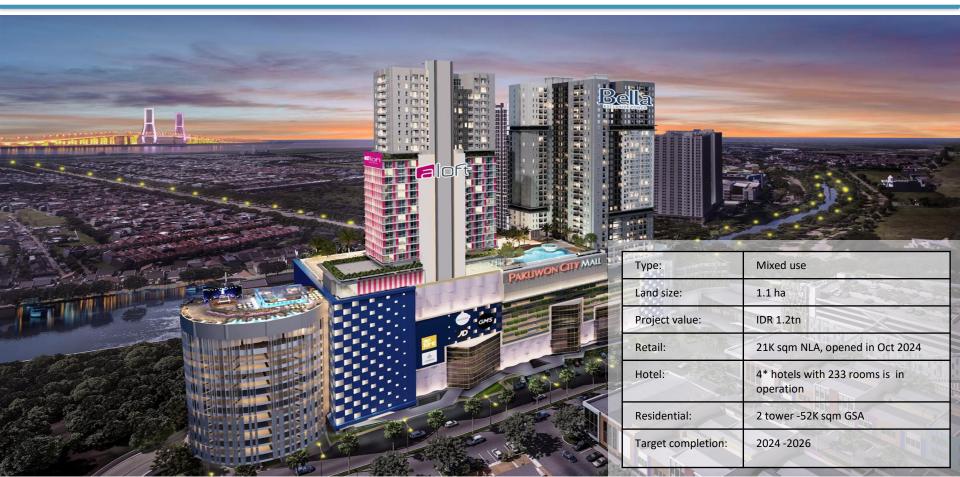




Ongoing Development – Bekasi Superblock



Ongoing Development – Pakuwon City Mall (Phase 3)



Ongoing Development – Pakuwon Mall (Phase 5)



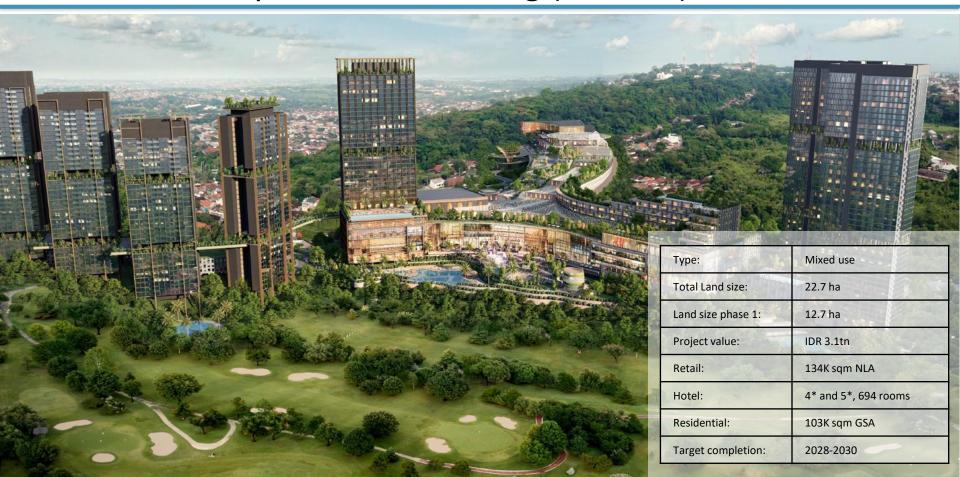
Future Development – Kota Kasablanka Extension (Phase 4)



Future Development – Batam (Phase 1)



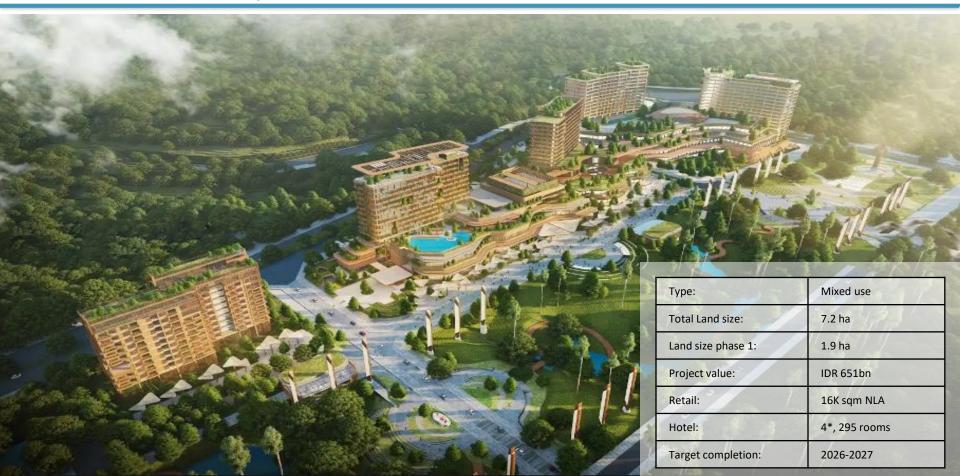
Future Development – Semarang (Phase 1)



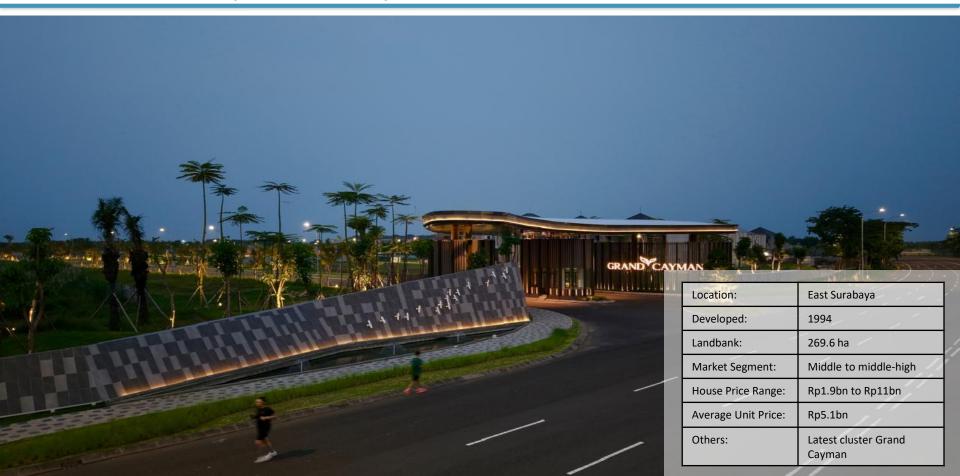
Future Development – Gandaria City Extension (Phase 2)



Future Development – IKN (Phase 1)



Pakuwon City Township



Grand Pakuwon Township



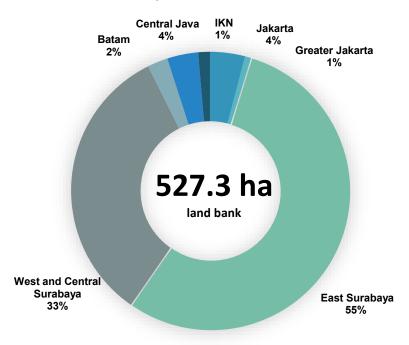
Sufficient Land Bank For >10 Years Of Development

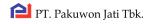
Disciplined land banking strategy to sustain growth and high margins; further land banking purely opportunistic and discretionary

Land bank summary

Location	Project	Land under development (ha)	Additional land bank (ha)	Total land bank (ha)
	Kota Kasablanka	-	3.8	3.8
South Jakarta	Gandaria City	-	2.0	2.0
	Simatupang land bank	-	4.5	4.5
West Jakarta	Daan Mogot land bank		11.0	11.0
Greater Jakarta	Pakuwon Mall Bekasi	2.7	1.0	3.7
Central Surabaya	Tunjungan City	-	2.1	2.1
East Surabaya	Pakuwon City Township	1.1	268.5	269.6
Last Surabaya	Outside Pakuwon City	-	21.5	21.5
	Grand Pakuwon Township	-	159.1	159.1
West Surabaya	Pakuwon Mall	2.8	-	2.8
west surabaya	Royal Plaza	-	0.1	0.1
	Outside Grand Pakuwon	-	8.6	8.6
Batam	Batam	-	12.4	12.4
Central Java	Semarang	-	18.3	18.3
Central Java	Yogyakarta	-	0.6	0.6
IKN	IKN	-	7.2	7.2
Total Land Bank				527.3

Land bank breakdown by location







Results Summary

(Rp bn unless otherwise stased)	3Q 2025	3Q 2024	% Growth	Comments
Revenue	5,118	4,786	7%	
Recurring revenue	4,097	3,805	8% Increa	ased primarily due to malls revenue
Development revenue	1,021	981	4% Increa	ased primarily due to higher residential handover
Gross Profit	2,838	2,716	4%	
Gross Profit Margin(%)	55.45%	56.76%		
EBITDA	2,738	2,615	5%	
EBITDA Margin (%)	53.50%	54.65%		
Net Income for the Period ¹	2,282	1,881	21% Increa	ased driven by higher interest and other income
Net Income Margin (%)	44.59%	39.30%		
Net Income atributable to Owners ¹	1,884	1,585	19%	
Net Income Margin(%)	36.80%	33.12%		
Earning Per Share ¹ (in Full Rupiah)				
Basic	39.11	32.91	19%	

Notes:

¹ Adjusted for forex gain (loss) of (Rp157bn) in 9M 2025, Rp78bn in 9M 2024

Strong Growth & Delivering Consistent Profitability



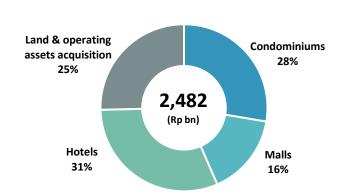
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Strong Financial Position And Prudent Balance Sheet

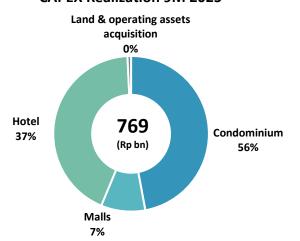
Ample of cash and cash equivalents to support existing, future and opportunistic land and operating assets

(Rp bn unless otherwise stased)	3Q 2025	FY 2024	Growth Comments
Cash and Cash Equivalents	7,014	9,154	-23.38% Decreased due to bond tender offer payment and bond purchases
Total assets	36,072	35,371	1.98%
Total Equity	26,237	24,742	6.04% Increased in net income
Total Debt	5,413	6,465	-16.27% Decreased due to tender offer payment and IDR weakening
Debt to Equity Rasio	20.63%	26.13%	
Net Debt to Equity Rasio	-6.10%	-10.87%	Decreased due to tender offer neumant
Debt to assets Rasio	15.01%	18.28%	Decreased due to tender offer payment
Net Debt to assets Rasio	-4.44%	-7.60%	J

CAPEX Budget 2025

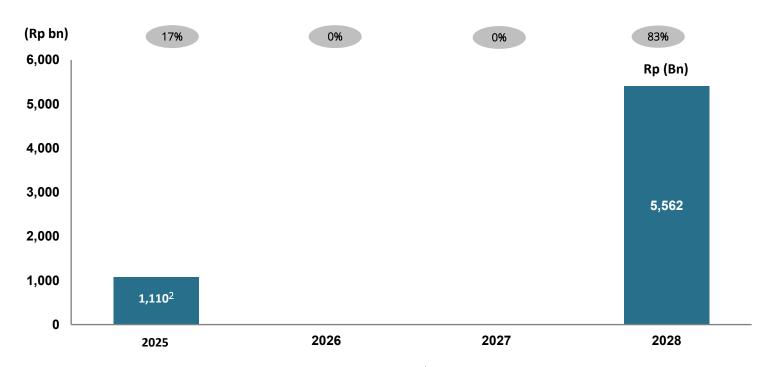


CAPEX Realization 9M 2025



Debt Maturity Profile

Healthy debt profile with average debt maturity of 2.62 years and average cost of debt 5.49% p.a. ¹



■ Senior Unsecured Notes 2028 of US\$ 333.4m (fully hedged)

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US\$ 80.4m Lower-upper Strike : Rp15,000-Rp16,500 US\$ 125m Lower-upper Strike : Rp15,500-Rp17,000 US\$ 64m Lower-upper Strike : Rp16,000-Rp17,500 US\$ 64m Lower-upper Strike : Rp16,000-Rp18,000

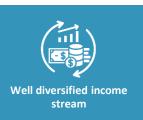
¹ Interest cost of 5.49% (including hedging premium)

² Tender Offer payment USD 66,555,000, repurchased at 97.05% on May 2025



Winning Business Strategy

1



- ✓ Continue to **build strong recurring cashflows** as leverage for further expansion
- ✓ Enhance **development pre-sales** to complement recurring income
- ✓ Continue to construct, own, and manage high quality, complementary retail, office and hotel properties which can deliver attractive rental yields and stable recurring income over the long-term

2



- ✓ Build on the proven and successful superblock concept leveraging synergies between all segments
 - Iconic malls and other amenities serve as demand drivers for condominium, office and hotel projects
 - Condominiums, offices and hotels provide natural catchment for malls, both night and day
- ✓ Leverage synergies and economies of scale within superblocks to drive operational efficiencies and higher margins

3



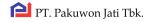
- ✓ Take advantage of strong balance sheet to opportunistically acquire investment properties or land bank at attractive prices
- ✓ Acquire large plots of land only if there are concrete development plans for the land



Sustainability Achievements

Total kWh saved throughout 2024 equals to 37,247 trees planted





Sustainability Achievements

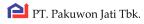
All 6 office buildings and 2 malls have been certified Green Building

Green Building	Sqm
Kota Kasablanka Office 88 (Gold): 2022	57.367
Prudential Tower (Gold) : 2022	41.783
Gandaria 8 Office (Gold) : 2023	58.685
Pakuwon Tower Jakarta (Gold) : 2023	80.227
Pakuwon Center Surabaya (Gold) : 2024	20.198
Pakuwon Tower Surabaya (Gold) : 2024	51.516
Kota Kasablanka Mall (Edge) : 2024	293.776
Tunjungan Plaza 6 Mall (Edge) : 2024	25.736
Total Green Building	629.287
Total Area of Pakuwon Jati Buildings	3.926.227
% Green Building	16%











Portfolio Overview – Jakarta



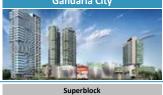








Superblock
12.9ha located right next to Jakarta's Golden Triangle
 Contains the largest mall in South Jakarta opened on July 28, 2012



3rd largest superblock in South Jakarta

thoroughfare linking South Jakarta to

Located on a 9.3ha lot along a main

- 3.6 ha located at West Bekasi Contains the mall. 4 condominiums, and 2 brand of Hotels
- 400m walking distance to LRT Terminal which operates in August 2023

Serviced apartment situated in the exclusive

- residential area of South Jakarta and a short drive from the financial center
- Managed by The Ascott Limited under the "Somerset" brand

- Mid-market retail mall in South Jakarta's commercial district. Situated along the main thoroughfare connecting South Jakarta and the central business district
- MRT terminal connected directly into the Mall in March 2019

Residential 4 condos, 1,077 units, GSA: 96k sam 3 additional condos, GSA: 121k sqm

- 2 condos, 118k sam 1 condos GSA: 62k sqm

Tower A NLA: 21k sam

NLA: 17.5k sgm

West Jakarta

- · 2 condominiums, 1,500 unit GSA: 50k sam
- 2 condominiums, 1.124 unit GSA: 50k sqm

Office

(for sale)

- Phase 4 condo, GSA: 116k sqm

Tower A GSA: 36k sqm · Tower A GSA: 37k sqm

Tower C GSA: 32k sgm GSA: 17.5k sqm

Retail

NLA: 56k sqm

Middle to upper market mall NLA: 116k sgm Middle to upper market mall NLA: 100k sgm NLA: 45k sgm NLA: 12k sqm

NLA: 31k sam

Office (for lease)

- Tower A NLA: 21k sam
 - Tower B NLA: 32k sqm Tower C NLA: 48k sgm
- Marriott, 320 rooms, 5-star hotel Hospitality Jakarta Edition, 240 rooms, 5-star hotel
- Grand Sheraton, 293 rooms, 5-star hotel
- · Fairfield, 166 rooms, 4-star hotel · Four Points, 242 rooms, 4-star hotel
- Somerset, 104 serviced apartment units¹

Location









Portfolio Overview – Surabaya

Tunjungan City









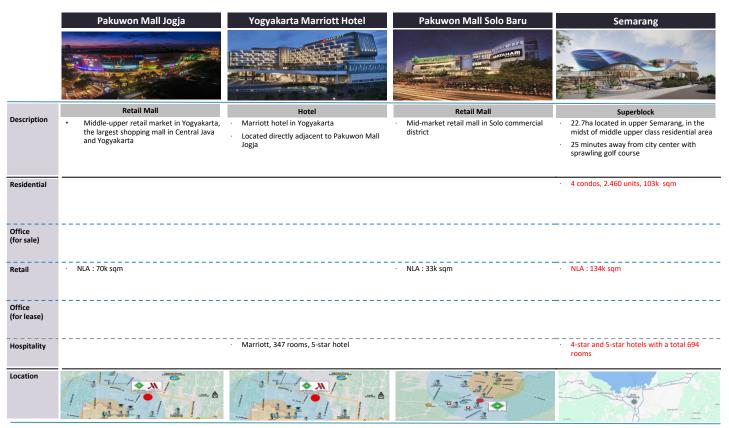
		COMPANY OF THE PARK OF THE PAR			Charles and the second
Description	Superblock	Superblock	Township	Superblock & Township	Retail mall
	· 8.8ha located in prime central precinct	· 16.9ha located in affluent neighborhood	· Self contained city in West Surabaya	· Self-contained city in East Surabaya	· Mid-market strata retail mall 78% owned
	 PWON's first development in 1986, expanded in phases 	 Has a mid-market retail mall, Pakuwon Mall and a strata retail mall 	 Consisting of residential area and a future commercial area 	 Consisting of a residential area, commercial area, and an education park 	and managed by a subsidiary of PP · Situated along one of Surabaya's main
	Developing Phase 5 and 6 with premium retail, office, and residential towers	 Developing Phase 3, 4 and 5 with premium leased retail, residential condos and hotels 			thoroughfares easily accessible from nearby toll roads and public transport
Residential	· TP5 GSA: 30k sqm · TP6 GSA: 58k sqm	Phase 2: two towers GSA: 60k sqm Phase 3: one tower GSA: 41k sqm Phase 4: three tower GSA: 143k sqm Phase 5: three tower GSA: 141k sqm	· House and land lot community	House and land lot community 4 Educity condos GSA:103k sqm³ ECM Phase 2: one tower GSA: 48k sqm ECM Phase 3: one tower GSA: 34k sqm one tower GSA: 19k sqm	
Office (for sale)	· TP5 GSA: 10.5k sqm · TP6 GSA: 17k sqm			· Shophouses, university, schools, and a hospital	
Retail	· NLA: 149k sqm	· PM NLA: 156k sqm · PTC NLA: 46k ¹ sqm		· Phase 1-3 NLA: 54k sqm	· NLA: 53k² sqm
Office (for lease)	· TP5 NLA: 9k sqm · TP6 NLA: 24k sqm				
Hospitality	Sheraton, 348rooms, 5-star hotel Four Points, 293 rooms, 4-star hotel	Four Points, 317 rooms, 4-star hotel The Westin, 204 rooms, 5-star hotel Ascott, 182 serviced apartment units Aloft, 266 rooms, 4-star hotel		· Aloft Surabaya, 233 rooms, 4-star Hotel	
Location	boya	baya Carriera 1	baya	baya baya	baya

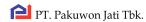


Projects in red are currently under construction or targeted to start construction within the next 2 years, and are based on estimates. GSA/NLA and number of units/rooms are estimates. NLA: Net Leasable Area, GSA: Gross Saleable Area

- Pakuwon Trade Center ("PTC") NLA excludes sold area of 5,467 sqm
- Royal Plaza NLA excludes sold area of 15,226 sqm

Portfolio Overview – Central Java





Portfolio Overview – Bali

Four Points by Sheraton Bali, Kuta





Description •

- Located in the heart of the Legian-Kuta region
- Only seven kilometers from Bali Ngurah Rai International Airport.

Residential

Office (for sale)

Retail

Office (for lease)

Hospitality

Four Points, 185 rooms, 4-star hotel

Location





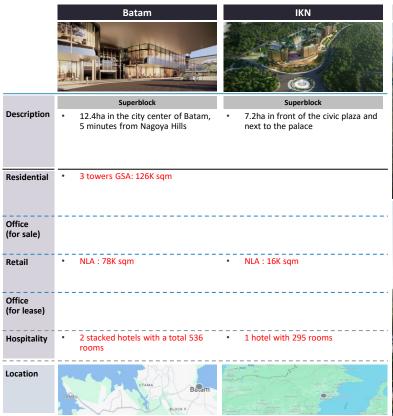








Portfolio Overview – Other Cities







Thank You!

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